Pembroke Regional Hospital Board of Directors Meeting

Board of Directors Meeting Wednesday, April 26, 2023 5:00 p.m.

In-Person Meeting – Pembroke Regional Hospital, Boardroom, Tower C (C142)

MINUTES

Attendance	Р	R/A	Attendance	Р	R/A
David Unrau, Chair	√		Suli Adams	1	
Rebecca Paulsen, Vice Chair	V		Daniel Burke	√	
Dean Sauriol, Vice Chair	V		Kim Drake	1	
Richard Wilson, Past Chair	V		Matthew Neadow	✓	
Amy Sicoli, CHSO Designate	V		Neil Nicholson	✓	
Sabine Mersmann, President & CEO	1		Scott Coombes (resource)	V	
Dr. Thomas Hurley, Chief of Staff		✓	Melanie Henderson (resource)	V	
Dr. Margarita Lianeri, President of Professional Staff	1		Carolyn Levesque (resource)	V	
Beth Brownlee VP Clinical and Support Services / CNE	V		Sarah Mellish (recorder)	V	
Lisa Edmonds, Foundation Chair	V				
Diana Gagné, President of Hospital Auxiliary	1				

Agenda Items	Action
1.0 Board Education Session – Pharmacy "Open House" Tour	The Board was provided with the opportunity to attend the Pharmacy's "Open House" tour and ribbon cutting ceremony for the new sterile rooms which are part of the Cancer Care Project.
2.0 Call to Order	David Unrau called the meeting to order at 5:51 p.m.
2.1 Opening Prayer 2.2 Land Acknowledgement	Amy Sicoli led the Board in an opening prayer followed by the Land Acknowledgement Statement read by David Unrau.
3.0 Adoption of Agenda Motion 1	Moved by Rebecca Paulsen, seconded by Matthew Neadow, that the agenda of the April 26, 2023 Board meeting be accepted as presented. CARRIED
4.0 Declaration of Conflicts of Interest	A call for declarations of conflicts of interest was made. No conflicts of interest were declared.
5.0 Business/Committee Matters – Generative Discussion	
5.1 Patient and Family Advisory Council	Richard Sheppard, Co-Chair of the Patient and Family Advisory Council, provided the Board with an overview of the work of the Council including highlights on the following topics: • The Council's work with the development of the "Declaration of Patient Rights" which is prominently displayed throughout the Hospital. • The Council's opportunity to review pamphlets and resource materials being provided to patients and the opportunity to provide

feedback and see the final product. The Council's participation in the review of the annual Quality Improvement Plan. Member participation in accessibility walkthroughs in areas of the Hospital such as Tower C, Tower D and Mental Health Services. A continuous review of signage to ensure it makes sense for patients and visitors. Receiving and reflecting on patient stories presented by the Manager of Quality and Risk Management. Having Patient Advisors as members on steering committees throughout the Hospital. 6.0 President and CEO's Report Accreditation 2023 PRH completed a very successful Accreditation Survey April 3rd to 6th and the final report should be received shortly. At the general debrief, they described some of their overall impressions of the hospital including: Caring and committed staff and physicians Finding ways to be fiscally responsible Providing strong community support A positive culture Patient centered care Multiple ways to communicate Ways we have adapted to innovative models of Beth Brownlee will be providing a presentation with further information later in the meeting. Recently, 605 staff and physicians completed this Staff Engagement Survey 2023 year's Staff Engagement Survey with 14 departments/department groupings having between 70 and 100 percent participation. The results of the survey validated some of the areas for improvement that we are working on and also brought forward some other areas where more work is needed. Survey results will be reviewed at the Lean Huddles where we are hoping to gather additional, unit specific details. The PRH Auxiliary is excited to return to an in-person Auxiliary Fashion Show fashion show taking place April 28th at Our Lady of Lourdes Church in Pembroke. Tickets are available for the event through the Sunshine Gift Shop. 7.0 Strategic Matters - Generative Discussion 7.1 2023-24 Hospital Services Scott Coombes provided a presentation on the updates Accountability Agreement (HSAA) and with Bill 124 and the 2023-24 Hospital Services Bill 124 Accountability Agreement (HSAA). A discussion was held on the financial impact that the

revocation of Bill 124 will have on PRH noting that this additional expense was not budgeted for and will put the Hospital into a deficit position for fiscal 2022/23. Increased compensation costs above what was included in PRH's fiscal 2023/24 budget and Hospital Annual Planning Submission (HAPS) are also expected.

With these uncertainties, the Ontario Hospital Association continues to recommend that hospitals only sign back the 2023/24 HSAA if they are comfortable doing so.

The following two options for the Board moving forward were discussed:

- Sign the provided 2023/24 HSAA and include a side letter clarifying that the hospital will be requesting an extended timeline to complete Performance Improvement Plans until further information such as funding workbooks and Bill 124 impact are provided
- Request a 3-month extension of our current HSAA to June 2023

It was noted that the Senior Leadership Team has committed to reviewing services and looking at different situations in case there is a need to cut expenses in the future although there has been strong advice from Ontario Health not to act on anything at this time.

With the uncertainties remaining around the current situation, the Board agreed to request a 3-month extension to our current HSAA to June 2023.

Motion 2

Moved by Dean Sauriol, seconded by Richard Wilson, that the Board of Directors agrees to request a three-month extension to June 30, 2023 from Ontario Health East on the signing of the 2023/24 Hospital Services Accountability Agreement.

CARRIED

7.2 Accreditation Update

Beth Brownlee provided the Board with a detailed <u>presentation</u> on the Accreditation Survey that was held April 3rd to 6th.

A discussion was held on the one Required
Organizational Practice (ROP) that was not met
according to the surveyors which was "Medication
Reconciliation" in the Obstetrics Department. It was
explained that a review was completed and there are
no concerns for patient safety and, once the final report

is received from Accreditation Canada, PRH will be
submitting an appeal to the decision on the ROP.

The Board was thanked for their support and involvement in the Accreditation Process and it was noted that 100% of the total governance standards were met.

8.0 Consent Agenda

- Verified the minutes of the March 29, 2023 **Board Meeting**
- Received the minutes of the Medical Advisory Committee meeting held April 19, 2023 and approved the following motions:
 - that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following new Term applications:

New Term Applications

Dr. Chuhan, Yadwinder (Ricky) - Psychiatry

Dr. Dave, Chintan - Critical Care

Dr. Nitikman, Michael - Surgery -

Orthopedics

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Locum applications:

New Locum Applications

Dr. Nessim, Carolyn - General Surgery Dr. Raiche, Isabelle – General Surgery

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following active reapplications:

Active Reapplications

Dr. Abutu, Nathaniel - Obstetrics & Gynecology

Dr. Antonescu, Raluca - Diagnostic Imaging Radiology

Dr. Canniff, Wayne - Surgery -Ophthalmology

Dr. Cantin, Sylvie - Family Practice

Dr. Castillo, Heather - Family Practice

Dr. Chander, Sanjeev - Internal Medicine

Dr. Chang, Malcolm - Surgery -

Orthopedics

- Dr. Corrigan, Linde Family Practice
- Dr. Davies, John Hospitalist Medicine
- Dr. de Jesus, Chris Surgery Orthopedics
- Dr. Denis, Rachelle Family Practice
- Dr. Duggan, Daniel Anesthesia
- Dr. El Fitori, Adel General Surgery
- Dr. Epps, John Anaesthesia
- Dr. Fadare, Kayode Obstetrics &

Gynecology

- Dr. Gagne, Mylene Hospitalist Medicine
- Dr. Garretto, Anthony Emergency

Medicine

- Dr. Gerus, Lorraine Anaesthesia
- Dr. Haney, Colleen General Surgery
- Dr. Holder, Natasha Surgery Orthopedics
- Dr. Hurley, Thomas Emergency Medicine
- Dr. Johnson, Richard Family Practice
- Dr. Kenny, Stephanie Diagnostic Imaging Radiology
- Dr. Koudra, Fahamia Family Practice
- Dr. Lane, Lynsay Hospitalist Medicine
- Dr. Lavigne, Paul Anesthesia
- Dr. Leavey, Sarah Obstetrics &

Gynecology

- Dr. Lee, Erika General Surgery
- Dr. Li, K.C. Internal Medicine
- Dr. Lianeri, Margarita Hospitalist Medicine
- Dr. Mathew, George Surgery -

Orthopedics

- Dr. Matzinger, Fred Diagnostic Imaging Radiology
- Dr. Menzies, John Radiology
- Dr. Murray, Scott Surgery Urology
- Dr. Naguib, Tarek Emergency Medicine
- Dr. Nicholson, Jennifer Obstetrics & Gynecology
- Dr. Okechukwu, Valentine Psychiatry
- Dr. Quirion, Charles Emergency Medicine
- Dr. Quirt, Kate Dr. Emergency Medicine
- Dr. Ratnayake, Wasantha Hospitalist Medicine
- Dr. Reducka, Kathryn Hospitalist Medicine
- Dr. Renehan, Elizabeth Anesthesia
- Dr. Roy, Chinmay Emergency Medicine
- Dr. Rowan, Declan Hospitalist Medicine
- Dr. Savoie, Anne-Marie Hospitalist Medicine
- Dr. Setterfield, Jeremy Surgery Urology
- Dr. Shoughary, Ali Surgery –
- Ophthalmology
- Dr. Stefanski, Pawel Diagnostic Imaging Radiology
- Dr. Stewart, Aviva Anaesthesia

Dr. Sugeng, Clarissa - Anesthesia

Dr. Szczepanik, Dorota – Emergency Medicine

Dr. Timpson, Debbie - Physiatry

Dr. Van Gentevoort, Marlene – Diagnostic

Imaging - Radiology

Dr. Vijay, Nishka - Psychiatry

Dr. Ward, Joel - Anaesthesia

Dr. Weatherston, Evelyn - Family Practice

Dr. Williamson, Amanda – Surgery - General

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following associate reapplications:

Associate Reapplications

Dr. Farag, Naguib - Anesthesia

Dr. Mosdossy, Gregory – Emergency Medicine

Dr. Needham, Leslie - Hospitalist Medicine

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Term reapplications:

Term Reapplications

Dr. Ahmed, Wael - Critical Care

Dr. Androschuk, Zach – Emergency Medicine

Dr. Armer, Caitlin - Hospitalist Medicine

Dr. Astell, Alex - Internal Medicine

Dr. Beamish, Daniel - Emergency Medicine

Dr. Beckerleg, Weiwei – Internal Medicine

Dr. Ben Amor, Hanene – Hospitalist Medicine

Dr. Bournival, Emily – Emergency Medicine

Dr. Boyle, Stefan - Hospitalist Medicine

Dr. Brown, James – Ambulatory Clinics – Pain Management

Dr. Butt, Zulfiqar – Surgery – Urology

Dr. Bzdell, Mandie - Family Practice

Dr. Carriere, Christopher – Emergency Medicine

Dr. Caza, Greg - Anaesthesia

Dr. Chaput, Alan - Anaesthesia

Dr. Chen, Robert - Anaesthesia

Dr. Davies, Nina - General Surgery

Dr. Di Fabio, Jonathan - Critical Care

Dr. Duggan, Robert - Emergency Medicine

Dr. Eason, Brad - Emergency Medicine

Dr. Fisher, Peyton – Emergency Medicine

Dr. Gabra, Genevieve - Internal Medicine

- Dr. Garrels, Kristina Surgery Urology
- Dr. Glen, Peter General Surgery
- Dr. Ghosh, Rishi Critical Care
- Dr. Greenough, Catherine Internal Medicine
- Dr. Iyengar, Akshai Critical Care
- Dr. Kify, Omar Ambulatory Clinics Respirology
- Dr. Kim, John Critical Care
- Dr. Kipp, Kathryn Hospitalist Medicine
- Dr. Kozak, Justin Emergency Medicine
- Dr. Ladd, Keri Hospitalist Medicine
- Dr. Lai, Sio Mei Emergency Medicine
- Dr. Legare-Archambault, Emmeline Emergency Medicine
- Dr. Lowry, Bryce Surgery General
- Dr. Luo, Yun Yu (Lindy) Emergency Medicine
- Dr. Mangaleshwaran, Lavaniya Emergency Medicine
- Dr. Mehesry, Tasneem Critical Care
- Dr. Murthy, Deepak Family Medicine
- Dr. Naser, Mohamed Internal Medicine
- Dr. Needham-Nethercott, Natalie Critical Care
- Dr. Neilipovitz, David Critical Care
- Dr. Nimbe, Olajide Obstetrics & Gynecology
- Dr. Rekman, Janelle Surgery
- Dr. Rodgman, Graeme Hospitalist Medicine
- Dr. Sage, Michael Hospitalist Medicine
- Dr. Sanjeevan, Nadarajah Surgery Otolaryngology
- Dr. Singh, Sukhbir Obstetrics & Gyne
- Dr. Sirzyk, Jeffrey Hospitalist Medicine
- Dr. Stewart, Philippe Emergency Medicine
- Dr. Truong, Long Emergency Medicine
- Dr. Tuma, Mazin Critical Care
- Dr. Unni, Anirood Internal Medicine
- Dr. Weng, Willy Internal Medicine
- Dr. Westergaard, Paul Critical Care
- Dr. White, John Emergency Medicine
- Dr. Wookey, Alison Emergency Medicine
- Dr. Yacoub, Ashraf Obstetrics & Gynecology
- Dr. Xu, Xingnan Internal Medicine / Critical Care
- Dr. Zakko, Pierre Internal Medicine
- Dr. Zhang, Shannon Emergency Medicine

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Courtesy reapplications:

Courtesy Reapplications

Dr. Aggarwal, Aaron – Ambulatory Clinics – Internal Medicine

Dr. Alhrbi, Mashael – Diagnostic Imaging (Nuclear Med)

Dr. Alikhan, Qasim – Ambulatory Clinics (Respirology)

Dr. Britton, Robert – Ambulatory Clinics – Ophthalmology

Dr. Byszewski, Anna – Ambulatory Clinics (Geriatrics)

Dr. Carr, Thomas – Diagnostic Imaging – Nuclear Medicine

Dr. Christinck, Rosemary - Family Practice

Dr. Cooper, Steven - Emergency Medicine

Dr. Daniel, Angus - Family Practice

Dr. Delpero, Walter – Ambulatory Clinics (Ophthalmology)

Dr. Dudzic, Edyta – Diagnostic Imaging – Nuclear Medicine

Dr. Fitzsimon, Jonathan - Family Practice

Dr. Forfar, Katie - Ambulatory Clinics

Dr. Gauthier, Todd - Family Practice

Dr. Gilberg, Steven – Ambulatory Clinics (Ophthalmology)

Dr. Higginson, Lyall – Ambulatory Clinics (Cardiology)

Dr. Jordan, David – Ambulatory Clinics (Ophthalmology)

Dr. Joseph, Geena – Ambulatory Clinics (Nephrology)

Dr. Kutschke, Matthew - Family Practice

Dr. Lam, Raymond - Surgery

Dr. Lee, Cindy – Ambulatory Clinics (Internal Medicine)

Dr. Meziane, Hyjr - Family Practice

Dr. Mir, Hassan - Diagnostic Imaging

Dr. Mulloy, Andrew - Diagnostic Imaging

Dr. Musawir, Amtul – Ambulatory Clinics (Nephrology)

Dr. Mushtaq, Muhammad - Family Practice

Dr. O'Brien, Christopher – Diagnostic Imaging

Dr. Petrini, Michael - Family Practice

Dr. Sethi, Jay – Ambulatory Clinics

Psychiatry

Dr. Skosireva, Anna – Ambulatory Clinics (Psychiatry)

Dr. Stewart, Andrea - Ambulatory Clinics

(Psychiatry)
Dr. Thomas, Gordon – Ambulatory Clinics
(Psychiatry)

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Locum reapplications:

Locum Reapplications

Dr. Al Karmi, Rani – Surgery – Ophthalmology

Dr. Gauthier, Paul - Surgery - Orthopedics

Dr. Kumar, Hullur - Psychiatry

Dr. Prosperi-Porta, Graeme – Internal Medicine

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves that the following Active Reapplications be moved to Courtesy status:

Active Reapplication Requesting Move to Courtesy

Dr. Choi, Abram - Radiology

Dr. Ferri, Michael - Psychiatry

Dr. Plante, Daniel – Emergency / Family Medicine

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Term reapplications be moved to Associate:

Term Reapplication Requesting Move to Associate

Dr. Wu, Mark – Diagnostic Imaging – Radiology

Dr. Cakarevic, Svetlana – Emergency Medicine

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following midwifery applications be approved:

Midwifery Active Reapplications Hardesty, Suki – Obstetrics & Gynecology, Midwifery Menashe, Keren - Obstetrics & Gynecology,

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Midwifery Term applications be approved:

Midwifery Term Reapplications
Robertson, Andrea – Obstetrics &
Gynecology, Midwifery

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Midwifery Locum application be moved to Associate:

Midwifery Locum Reapplication Requesting
Move to Associate
Bronwyn Wearring - Obstetrics &
Gynecology, Midwifery

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Associate Midwifery Application be moved to Active:

Midwifery Associate Reapplication
Requesting Move to Active
Bennett, Ashley – Obstetrics & Gynecology,
Midwifery

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Nurse Practitioner Courtesy Reapplications:

NP Courtesy Reapplications
Bart, Pamela – Family Practice
Durston, Patricia – Family Practice
Frew, Derek – Family Practice
Hatchou, Devaloise – Family Practice
Krebsz, Heidi – Family Practice
Mackay, Tricia – Family Practice
Regier, Amber – Family Practice
Rowan, Sharon – Family Practice
Schimmens, Crystal – Family Practice
Walsh, Kelly – Family Practice

 that the Board of Directors accepts the recommendation of the Medical Advisory Committee and approves the following Courtesy Dental reapplications:

	Dentist Courtesy Reapplications Dr. Harle, Bruce – Surgery (Dental) Dr. MacGregor, Alanna – Surgery (Dental) Dr. Munro, James – Surgery (Dental) Dr. Ritchie, Kathryn – Surgery (Dental) Received the minutes from the Board Nominating Committee meeting held April 17, 2023 Received the Foundation Report
9.0 Open Forum	Suli Adams provided a book recommendation to the Board of Directors. Anyone interested in reading the book can contact Sarah Mellish at any time to borrow the copy. It was also noted that another hospital recently completed an external Indigenous Cultural Awareness training session which could be a future opportunity for PRH. PRH currently has Indigenous Cultural Awareness Training embedded into our e-learning requirements for all staff to complete. It was confirmed that the Indigenous Community will also be involved in our upcoming strategic planning exercise.
10.0 Next Meeting	Next Board Meeting on Wednesday, May 24, 2023 at 5:00 p.m. – Boardroom, Tower C (C142)
11.0 Adjournment Motion 3	Motion to adjourn by Amy Sicoli at 7:21 p.m. CARRIED
12.0 Brief Meeting Without Management	A brief meeting with only the CEO was held followed by a meeting without management.

D. Unrau, Board Chair

S. Mersmann, President & CEO